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November 15, 2021

**U.S. CERTIFIED MAIL, RETURN RECEIPT REQUESTED AND
ELECTRONIC MAIL**

Hearing Docket
Federal Aviation Administration
800 Independence Avenue, SW
Washington, DC 20591
ATTN: Hearing Docket Clerk, AGC-430
Wilbur Wright Building – Suite 2W1000
Email: 9-agc-faa-hearingdocket@faa.gov

**Re: In the Matter of Zeco-Member of the Vincit Group
FDMS Docket No. FAA-2021-0764**

Dear Hearing Docket Clerk:

Enclosed please find the original and one copy of the Answer to Complaint in the above-referenced case.

Please let me know if you have any questions regarding this matter.

Sincerely yours,

Allan H. Horowitz

Enclosures

A Pennsylvania Limited Liability Partnership

California Colorado Delaware District of Columbia Florida Georgia Illinois Minnesota Nevada
New Jersey New York North Carolina Pennsylvania South Carolina Texas Virginia Washington



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Hearing Docket
Federal Aviation Administration
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